

## Summary

Until now, PPR has been a routine, managerial-level instrument used for planning and control, with the prime aim of reviewing project status and clarifying further assistance requirements.

In future, however, this kind of PPR will be the exception. In keeping with the spirit and needs of a decentralized GTZ, it will mainly help support the process of self-evaluation of projects and programs, in response to a specific event and under the responsibility of the officer responsible for the commission. Although the actual situation will still be compared with targets", the focus of a PPR shifts to the contributions of the project and to its development impact.

The new PPR will no longer be applied as a "regulatory instrument", although it will still have to adhere to a few rules. Anyone conducting a PPR will have to observe a number of formal specifications which are there to ensure that a uniform, high standard of quality is achieved in the self-evaluation process of our company. In short: if we call it a PPR, we should make sure that it actually is a PPR.

This guide outlines the purpose and contents of the new PPR and contains a series of tried-and-tested aids to facilitate PPR planning and design. The structural breakdown for the PPR report, which is part of GTZ's operational rules, is given in the Annex.

## Box 1: Differences Between Old and New PPR

Feature	Old PPR	New PPR
Character	Regulatory instrument	In response to a specific event
Responsibility	Officer responsible for commission at GTZ head office	Usually: officer responsible for commission on site In justified cases: instigated by person with management responsibility, also on advice of P+D, BMZ etc.
Orientation	Comparison of actual situation with targets in line with PPM	Contributions and impacts
Function	To review project status and clarify further assistance requirements	Self-evaluation, reflection, learning (in justified cases, also external control)
Occasion	On completion of project phase	No fixed point in time, as required
Implementation	By independent third parties (P+D, external experts)	Officer responsible for commission with the help of independent third parties (P+D, external experts)
Documentation	PPR report	Form of report and mode of distribution stipulated in GTZ's operational rules

